|  |  | January |  | February |  | March |  | April |  | May |  | June |  | July |  | August |  | September |  | October |  | November |  | December |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Thu |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1 |  |  |  |  |  |  |  |  |  | Thu |
| Fri |  |  | 1 |  | 1 |  |  |  |  |  |  |  |  |  | 2 |  |  |  |  |  | 1 |  |  |  | Fri |
| Sat |  |  | 2 |  | 2 |  |  |  |  |  | 1 |  |  |  | 3 |  |  |  |  |  | 2 |  |  |  | Sat |
| Sun |  |  | 3 |  | 3 |  |  |  |  |  | 2 |  |  |  | 4 |  | 1 |  |  |  | 3 |  | 1 |  | Sun |
| Mon |  |  | 4 |  | 4 |  |  | School Holiday (various start dates) |  |  | 3 |  |  | School Holiday (various start dates) | 5 | Bank Holiday Scolland | 2 |  |  |  | 4 |  | 2 |  | Mon |
| Tue | 1 | Public Holiday | 5 |  | 5 |  | 2 |  |  |  | 4 |  | 2 |  | 6 |  | 3 |  | 1 |  | 5 |  | 3 | Audit \& Risk | Tue |
| Wed | 2 | Public Holiday - Scotland only | 6 |  | 6 |  | 3 |  | 1 |  | 5 |  | 3 |  | 7 |  | 4 |  | 2 |  | 6 |  | 4 |  | Wed |
| Thu | 3 |  | 7 |  | 7 |  | 4 |  | 2 |  | 6 |  | 4 |  | 8 |  | 5 |  | 3 |  | 7 |  | 5 |  | Thu |
| Fri | 4 |  | 8 | School Holiday (various start dates) | 8 |  | 5 |  | 3 |  | 7 |  | 5 |  | 9 |  | 6 |  | 4 |  | 8 |  | 6 |  | Fri |
| Sat | 5 |  | 9 |  | 9 |  | 6 |  | 4 |  | 8 |  | 6 |  | 10 |  | 7 |  | 5 |  | 9 |  | 7 |  | Sat |
| Sun | 6 |  | 10 |  | 10 |  | 7 |  | 5 |  | 9 |  | 7 |  | 11 |  | 8 |  | 6 |  | 10 |  | 8 |  | Sun |
| Mon | 7 |  | 11 |  | 11 |  | 8 |  | 6 | May Baak Holiday | 10 |  | 8 |  | 12 |  | 9 |  | 7 | School Holiday (various start dates) | 11 |  | 9 | NPA Board | Mon |
| Tue | 8 |  | 12 |  | 12 | Audit \& Risk | 9 |  | 7 |  | 11 |  | 9 |  | 13 |  | 10 | Audit \& Risk | 8 |  | 12 |  | 10 |  | Tue |
| Wed | 9 |  | 13 |  | 13 |  | 10 |  | 8 |  | 12 |  | 10 |  | 14 |  | 11 |  | 9 |  | 13 | Chairs and Executive | 11 |  | Wed |
| Thu | 10 |  | 14 | Delivery Group and Chairs \& Executive | 14 |  | 11 |  | 9 |  | 13 |  | 11 |  | 15 |  | 12 |  | 10 |  | 14 |  | 12 |  | Thu |
| Fri | 11 |  | 15 | School Holiday (various end dates) | 15 |  | 12 | School Holiday (various end dates) | 10 |  | 14 |  | 12 |  | 16 |  | 13 |  | 11 |  | 15 |  | 13 |  | Fri |
| Sat | 12 |  | 16 |  | 16 |  | 13 |  | 11 |  | 15 |  | 13 |  | 17 |  | 14 |  | 12 |  | 16 |  | 14 |  | Sat |
| Sun | 13 |  | 17 |  | 17 |  | 14 |  | 12 |  | 16 |  | 14 |  | 18 |  | 15 |  | 13 |  | 17 |  | 15 |  | Sun |
| Mon | 14 |  | 18 |  | 18 | NPA Board | 15 |  | 13 |  | 17 | NPA Board | 15 |  | 19 |  | 16 |  | 14 |  | 18 |  | 16 | Planning \& Access | Mon |
| Tue | 15 |  | 19 |  | 19 |  | 16 |  | 14 |  | 18 |  | 16 |  | 20 | School Holidays (various end dates) | 17 |  | 15 |  | 19 |  | 17 |  | Tue |
| Wed | 16 |  | 20 |  | 20 |  | 17 |  | 15 | Chairs and Executive | 19 |  | 17 |  | 21 | Chairs and Executive | 18 |  | 16 |  | 20 |  | 18 |  | Wed |
| Thu | 17 |  | 21 |  | 21 |  | 18 |  | 16 |  | 20 |  | 18 |  | 22 |  | 19 |  | 17 |  | 21 | Delivery Group | 19 |  | Thu |
| Fri | 18 |  | 22 |  | 22 |  |  | Good fiday | 17 |  | 21 |  | 19 |  | 23 |  | 20 |  | 18 | School Holidays (various end dates) | 22 |  | 20 |  | Fri |
| Sat | 19 |  | 23 |  | 23 |  | 20 |  | 18 |  | 22 |  | 20 |  | 24 |  | 21 |  | 19 |  | 23 |  | 21 |  | Sat |
| Sun | 20 |  | 24 |  | 24 |  | 21 |  | 19 |  | 23 |  | 21 |  | 25 |  | 22 |  | 20 |  | 24 |  | 22 |  | Sun |
| Mon | 21 |  | 25 | Planning \& Access | 25 | Planning \& Access | 22 | Easier Monday | 20 | Planning \& Access | 24 | Planning \& Access | 22 |  | 26 | Planning \& Access Bank Holiday England | 23 | Board Strategic/ <br> Development <br> Day | 21 |  | 25 | Planning \& Access <br> School Holiday | 23 | School Holiday star | Mon |
| Tues | 22 |  | 26 |  | 26 |  | 23 |  | 21 |  | 25 |  | 23 |  | 27 |  | 24 |  | 22 |  | 26 |  | 24 |  | Tues |
| Wed | 23 |  | 27 |  | 27 |  | 24 |  | 22 |  | 26 |  | 24 |  | 28 |  | 25 |  | 23 |  | 27 |  | 25 | Chrismas Day | Wed |
| Thu | 24 |  | 28 |  | 28 |  | 25 |  | 23 | Delivery Group School Holiday | 27 | Audit \& Risk | 25 |  | 29 |  | 26 |  | 24 | Board Strategic/ Development Day (pm) | 28 | School Holiay | 26 | Bxing Day | Thu |
| Fri | 25 |  |  |  | 29 |  | 26 |  | 24 |  | 28 |  | 26 |  | 30 |  | 27 | Seperember Weekend | 25 | Board Strategic/ Development Day | 29 | School Holiday / St Andrews day holiday taken at Park Authority | 27 |  | Fri |
| Sat | 26 |  |  |  | 30 |  | 27 |  | 25 |  | 29 |  | 27 |  | 31 |  | 28 |  | 26 |  | 30 | St. Andews Day | 28 |  | Sat |
| Sun | 27 |  |  |  | 31 |  | 28 |  | 26 |  | 30 |  | 28 |  |  |  | 29 |  | 27 |  |  |  | 29 |  | Sun |
| Mon | 28 | Planning \& Access |  |  |  |  | 29 | Planning \& Access | 27 | School Holiday / Late May Bank Holiday |  |  | 29 | Planning \& Access |  |  | 30 | Planning \& Access <br> September Weekend | 28 | Planning \& Access |  |  | 30 |  | Mon |
| Tues | 29 |  |  |  |  |  | 30 |  | 28 |  |  |  | 30 |  |  |  |  |  | 29 |  |  |  | 31 |  | Tues |
| Wed | 30 |  |  |  |  |  |  |  | 29 |  |  |  | 31 |  |  |  |  |  | 30 |  |  |  |  |  | Wed |
| Thu | 31 |  |  |  |  |  |  |  | 30 |  |  |  |  |  |  |  |  |  | 31 |  |  |  |  |  | Thu |

