

Loch Lomond & the Trossachs National Park Authority

Budget 2016/17

Total

	Capital Budget Revision 2015-16	Revenue Budget Revision 2015-16	Total Budget Revision 2015-16	Capital Budget 2016-17	Revenue Budget 2016-17	Total Budget 2016-17	Variance to 2015-16
Income							
Grant in Aid	1,000,000	6,398,000	7,398,000	1,000,000	6,270,000	7,270,000	(128,000)
Income - Public Bodies		55,948	55,948		114,811	114,811	58,863
Planning Fees		200,000	200,000		190,000	190,000	(10,000)
Generated Income	4,000	133,356	137,356		182,376	182,376	45,020
Sale of Goods		4,604	4,604		4,438	4,438	(166)
Property Rental Income		157,642	157,642		177,816	177,816	20,174
Interest Received		578	578		600	600	22
Income Total	1,004,000	6,950,128	7,954,128	1,000,000	6,940,041	7,940,041	(14,087)
Salaries							
Fixed Term Staff Costs							
Permanent & Fixed Term Staff Costs	150,000	4,409,943	4,559,943	200,000	4,684,837	4,884,837	(324,895)
Seasonal Rangers Costs		179,372	179,372		173,500	173,500	5,872
Maternity / Paternity / Overtime		10,200	10,200				10,200
Savings Target							
Salaries Total	150,000	4,599,515	4,749,515	200,000	4,858,337	5,058,337	(308,823)
Staff Costs							
Agency Staff							
Board Members Fees		155,740	155,740		158,709	158,709	(2,969)
Conference, Courses & Training		77,046	77,046		35,692	35,692	41,354
Other Staff Costs		73,169	73,169		42,145	42,145	31,024
PPE		11,235	11,235		7,900	7,900	3,335
Secondments							
Travel & Subsistence		31,093	31,093		31,500	31,500	(407)
Uniforms & Clothing		17,609	17,609		6,450	6,450	11,159
Staff Costs Total		365,892	365,892		282,396	282,396	83,496

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Total

	Capital Budget Revision 2015-16	Revenue Budget Revision 2015-16	Total Budget Revision 2015-16	Capital Budget 2016-17	Revenue Budget 2016-17	Total Budget 2016-17	Variance to 2015-16
Property							
Franchise Agency Management Agreements		30,000	30,000		30,000	30,000	
Energy		94,595	94,595		77,000	77,000	17,595
Furniture Fixtures & Fittings		3,354	3,354		3,000	3,000	354
Grounds Maintenance		167,600	167,600	10,000	162,000	172,000	(4,400)
Other Property Costs		37,838	37,838	17,860	28,000	45,860	(8,022)
Property Cleaning		163,661	163,661		136,700	136,700	26,961
Property Insurance		20,600	20,600		13,813	13,813	6,787
Property Repairs & Developments	12,700	104,713	117,413	4,000	81,500	85,500	31,913
Property Security		16,498	16,498		17,051	17,051	(553)
Rates & Water Charges		194,950	194,950		197,812	197,812	(2,862)
Refuse & Waste Disposal		9,180	9,180		6,500	6,500	2,680
Rent		81,849	81,849		88,248	88,248	(6,399)
Tools & Equipment		19,495	19,495		14,770	14,770	4,725
Property Total	12,700	944,331	957,031	31,860	856,394	888,254	68,777
Transport							
Fleet Costs - Marine		21,000	21,000		20,000	20,000	1,000
Fleet Costs - Motor		43,500	43,500		44,900	44,900	(1,400)
Fuel - Marine		7,596	7,596		7,500	7,500	96
Fuel - Motor		40,039	40,039		35,000	35,000	5,039
Vehicle Rental & Associated Costs	4,800	500	5,300		500	500	4,800
Transport Total	4,800	112,635	117,435		107,900	107,900	9,535
ICT							
GIS Software Maintenance & Support		78,500	78,500	5,000	82,831	87,831	(9,331)
IT Hardware	8,232	6,968	15,200	3,000	7,000	10,000	5,200
IT Software		72,340	72,340		62,313	62,313	10,027
MFD Maintenance		11,000	11,000		11,000	11,000	0
Telecoms & Data		101,841	101,841		95,066	95,066	6,775
ICT Total	8,232	270,650	278,882	8,000	258,210	266,210	12,672

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Total

	Capital Budget Revision 2015-16	Revenue Budget Revision 2015-16	Total Budget Revision 2015-16	Capital Budget 2016-17	Revenue Budget 2016-17	Total Budget 2016-17	Variance to 2015-16
Supplies & Services							
Office Equipment	941	348	1,289				1,289
Catering, Hospitality & Gifts		17,787	17,787		15,900	15,900	1,887
Goods for Resale		1,976	1,976		2,000	2,000	(24)
Promoting the Park		5,566	5,566		4,100	4,100	1,466
Supplies & Services Total	941	25,678	26,619		22,000	22,000	4,619
Administration Costs							
Advertising		25,601	25,601		26,200	26,200	(599)
Bank Charges		7,396	7,396		6,740	6,740	656
Consultants		51,142	51,142		36,350	36,350	14,792
Bad Debt							
Other Admin		5,923	5,923	2,160	4,000	6,160	(237)
Printing & Stationery		12,500	12,500		10,000	10,000	2,500
Professional Fees		112,535	112,535		78,900	78,900	33,635
Published Materials		35,232	35,232		36,051	36,051	(819)
Administration Costs Total		250,330	250,330	2,160	198,241	200,401	49,929
Payment to Third Parties							
Payment to Others / Grants		14,500	14,500		7,800	7,800	6,700
Payment to Third Parties Total		14,500	14,500		7,800	7,800	6,700
Total Operating Expenditure	176,673	6,583,531	6,760,204	242,020	6,591,278	6,833,298	(73,095)
Net Operating Income / (Expenditure)	827,327	366,598	1,193,925	757,980	348,763	1,106,743	(87,182)
Capitalised Salaries taken to Projects	150,000		150,000	200,000		200,000	(50,000)
Net Operating Income / (Expenditure)	977,327	366,598	1,343,925	957,980	348,763	1,306,743	(37,182)

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Total

	Capital Budget Revision 2015-16	Revenue Budget Revision 2015-16	Total Budget Revision 2015-16	Capital Budget 2016-17	Revenue Budget 2016-17	Total Budget 2016-17	Variance to 2015-16
Project Income	594,478	487,011	1,081,489		3,000	3,000	(1,078,489)
Project Expenditure	1,564,951	861,266	2,426,217	964,964	400,350	1,365,314	1,060,903
Net Project Income / (Expenditure)	(970,473)	(374,255)	(1,344,728)	(964,964)	(397,350)	(1,362,314)	(17,586)

Total Income	1,598,478	7,437,139	9,035,617	1,000,000	6,943,041	7,943,041	(1,092,576)
Total Expenditure	1,591,624	7,444,797	9,036,421	1,006,984	6,991,628	7,998,612	1,037,808
Net Total Income / (Expenditure)	6,854	(7,657)	(803)	(6,984)	(48,587)	(55,571)	(54,768)

Loch Lomond & The Trossachs
National Park Authority
Budget 2016/17
Projects Analysis

	2015/16 Budget Full Year Q2 (for reference)						
	Expenditure		Income		Total Expenditure	Total Income	Net Expenditure
	Capital	Revenue	Capital	Revenue			
Conservation & Land Use							
Wild Park 2020	900	21,100			22,000		22,000
Countryside Trust		26,500			26,500		26,500
Ecosystems Services Projects		13,995		7,999	13,995	7,999	5,996
Landscape NNR							
Natural Heritage Grant Scheme	47,260				47,260		47,260
Mountain Bogs		374,245		379,710	374,245	379,710	(5,465)
Callander Landscape Programme		70,000		60,000	70,000	60,000	10,000
Land Management		20,000			20,000		20,000
Total	48,160	525,840		447,709	574,000	447,709	126,291
Visitor Management							
Statutory Access Function		6,148		11	6,148	11	6,137
Respect The Park		60,000			60,000		60,000
Loch Lomond Byelaws		1,500			1,500		1,500
Outdoor Recreation Plan	26,500	10,000			36,500		36,500
Sustrans	291,250		291,250		291,250	291,250	
Mountains & the People	105,000	1,020			106,020		106,020
Education Development		25,500		4,080	25,500	4,080	21,420
Your Park		11,900			11,900		11,900
Litter Management		38,100			38,100		38,100
Visitor Management Communications		10,000			10,000		10,000
Systems Development (VM)	20,000				20,000		20,000
Your Park - Campsite							
Development Loch Chon	100,000				100,000		100,000
Your Park - site Development							
5 Lochs Management - Venacher	200,000				200,000		200,000
Your Park Signage							
Developing Young Workforce							
Your Park Operational Resource Workstream							
Total	742,750	164,168	291,250	4,091	906,918	295,341	611,577

Loch Lomond & The Trossachs
National Park Authority
Budget 2016/17
Projects Analysis

Projects Income/Expenditure

	2016/17 Budget (for decision)						Variance			
	Expenditure		Income		Total Expenditure	Total Income	Net Expenditure	Net Expenditure Summary		
	Capital	Revenue	Capital	Revenue				Capital	Revenue	Total
Conservation & Land Use										
Wild Park 2020		16,500			16,500		16,500	900	4,600	5,500
Countryside Trust		11,500			11,500		11,500		15,000	15,000
Ecosystems Services Projects		10,000			10,000		10,000		(4,004)	(4,004)
Landscape		3,850			3,850		3,850		(3,850)	(3,850)
NNR	5,000				5,000		5,000	(5,000)		(5,000)
Natural Heritage Grant Scheme	45,000				45,000		45,000	2,260		2,260
Mountain Bogs		5,000			5,000		5,000		(10,465)	(10,465)
Callander Landscape Programme									10,000	10,000
Land Management		25,000			25,000		25,000		(5,000)	(5,000)
Total	50,000	71,850			121,850		121,850	(1,840)	6,281	4,441
Visitor Management										
Statutory Access Function									6,137	6,137
Respect The Park		65,000			65,000		65,000		(5,000)	(5,000)
Loch Lomond Byelaws									1,500	1,500
Outdoor Recreation Plan	29,500	15,500			45,000		45,000	(3,000)	(5,500)	(8,500)
Sustrans										
Mountains & the People	105,000	500			105,500		105,500		520	520
Education Development		26,000		1,500	26,000	1,500	24,500		(3,080)	(3,080)
Your Park									11,900	11,900
Litter Management									38,100	38,100
Visitor Management										
Communications		45,000			45,000		45,000		(35,000)	(35,000)
Systems Development (VM)	50,000				50,000		50,000	(30,000)		(30,000)
Your Park - Campsite										
Development Loch Chon	245,000				245,000		245,000	(145,000)		(145,000)
Your Park - site Development	50,000				50,000		50,000	(50,000)		(50,000)
5 Lochs Management - Venacher									200,000	200,000
Your Park Signage	100,000				100,000		100,000	(100,000)		(100,000)
Developing Young Workforce		1,000			1,000		1,000		(1,000)	(1,000)
Your Park Operational Resource										
Workstream	20,000	30,000			50,000		50,000	(20,000)	(30,000)	(50,000)
Total	599,500	183,000		1,500	782,500	1,500	781,000	(148,000)	(21,423)	(169,423)

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Projects Analysis

	2015/16 Budget Full Year Q2 (for reference)						
	Expenditure		Income		Total Expenditure	Total Income	Net Expenditure
	Capital	Revenue	Capital	Revenue			
Estates / Capital Projects							
5 Lochs	6,895	2,502			9,397		9,397
Scenic Routes	38,891	2,195	38,530		41,086	38,530	2,556
Student Scenic Routes Project	5,000		5,000		5,000	5,000	
West Highland Way Upgrades	12,000				12,000		12,000
Estates Management System							
Site Improvements							
Electric Charging Point	9,698		9,698		9,698	9,698	
Capitalised Salaries							
Total	72,484	4,697	53,228		77,181	53,228	23,953
Visitor Experience - Tourism							
Interpretation & Info Signage	15,000	120			15,120		15,120
Waterbus Development		7,731		5,000	7,731	5,000	2,731
Visitor Survey		16,921			16,921		16,921
Tourism Strategic Direction		14,104		8,200	14,104	8,200	5,904
Artist in Residence	8,000				8,000		8,000
Gateway Centre	500,000	11,847	250,000		511,847	250,000	261,847
Signature Events 2015		42,368		22,011	42,368	22,011	20,357
Visitor Experience Estate Set Up							
Costs		1,470			1,470		1,470
Drumkinnon Bay Pontoon	2,987				2,987		2,987
Signature Events							
Strategic Projects							
Visitor Strategy							
Commercial Development							
Total	525,987	94,561	250,000	35,211	620,548	285,211	335,337

Loch Lomond & The Trossachs
National Park Authority
Budget 2016/17
Projects Analysis

Projects Income/Expenditure

	2016/17 Budget (for decision)						Variance			
	Expenditure		Income		Total Expenditure	Total Income	Net Expenditure	Net Expenditure Summary		
	Capital	Revenue	Capital	Revenue				Capital	Revenue	Total
Estates / Capital Projects										
5 Lochs							6,895	2,502	9,397	
Scenic Routes							361	2,195	2,556	
Student Scenic Routes Project										
West Highland Way Upgrades	30,000				30,000		(18,000)		(18,000)	
Estates Management System	1,000	2,000			3,000		(1,000)	(2,000)	(3,000)	
Site Improvements	10,500				10,500		(10,500)		(10,500)	
Electric Charging Point										
Capitalised Salaries	200,000				200,000		(200,000)		(200,000)	
Total	241,500	2,000			243,500		(222,244)	2,697	(219,547)	
Visitor Experience - Tourism										
Interpretation & Info Signage	7,500				7,500		7,500	120	7,620	
Waterbus Development								2,731	2,731	
Visitor Survey								16,921	16,921	
Tourism Strategic Direction								5,904	5,904	
Artist in Residence							8,000		8,000	
Gateway Centre							250,000	11,847	261,847	
Signature Events 2015								20,357	20,357	
Visitor Experience Estate Set Up								1,470	1,470	
Costs										
Drumkinnon Bay Pontoon							2,987		2,987	
Signature Events	14,600	22,000			36,600		(14,600)	(22,000)	(36,600)	
Strategic Projects		9,500		1,500	9,500	1,500		(8,000)	(8,000)	
Visitor Strategy		10,500			10,500			(10,500)	(10,500)	
Commercial Development	22,000	12,500			34,500		(22,000)	(12,500)	(34,500)	
Total	44,100	54,500		1,500	98,600	1,500	231,887	6,350	238,237	

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Projects Analysis

2015/16 Budget Full Year Q2 (for reference)						
Expenditure		Income		Total Expenditure	Total Income	Net Expenditure
Capital	Revenue	Capital	Revenue			
Rural Development						
Community Partnership SLA						
Community Action Plans						
Community Grant Scheme	8,000	6,000		14,000		14,000
Paths In the Park	10,000			10,000		10,000
Skills Partnership		10,000		10,000		10,000
Local Development Plan		39,000		39,000		39,000
Built Heritage Grant Scheme	13,732			13,732		13,732
Charrette Delivery		2,000		2,000		2,000
Callander Landscape Programme						
TPO Review						
Specialist Support - Dev Mgt		5,000		5,000		5,000
Total	31,732	62,000		93,732		93,732
Communications						
Website Development	44,250			44,250		44,250
Gaelic Language Plan						
Park Central						
Total	44,250			44,250		44,250
Corporate Services						
Unified Communications System	1,423			1,423		1,423
Board Election		10,000		10,000		10,000
Capitalised Salaries	150,000			150,000		150,000
Contingency	32,500			32,500		32,500
Accrual Release	(84,335)			(84,335)		(84,335)
National Park Partnership Plan						
Total	99,588	10,000		109,588		109,588
Project Total	1,564,951	861,266	594,478	487,011	2,426,217	1,081,489
Net Project Income / (Expenditure)						(1,344,728)

Loch Lomond & The Trossachs
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Projects Analysis

Projects Income/Expenditure

	2016/17 Budget (for decision)						Variance			
	Expenditure		Income		Total Expenditure	Total Income	Net Expenditure	Net Expenditure Summary		
	Capital	Revenue	Capital	Revenue				Capital	Revenue	Total
Rural Development										
Community Partnership SLA		10,000			10,000					
Community Action Plans		10,000			20,000					
Community Grant Scheme	10,000	10,000			20,000			(2,000)	(4,000)	(6,000)
Paths In the Park	4,000				4,000			6,000		6,000
Skills Partnership									10,000	10,000
Local Development Plan		37,500			37,500				1,500	1,500
Built Heritage Grant Scheme	15,000				15,000			(1,268)		(1,268)
Charrette Delivery		5,000			5,000				(3,000)	(3,000)
Callander Landscape Programme		4,000			4,000				(4,000)	(4,000)
TPO Review		10,000			10,000				(10,000)	(10,000)
Specialist Support - Dev Mgt									5,000	5,000
Total	29,000	76,500			105,500			2,732	(14,500)	(11,768)
Communications										
Website Development	864	1,500			2,364			43,386	(1,500)	41,886
Gaelic Language Plan		1,000			1,000				(1,000)	(1,000)
Park Central										
Total	864	2,500			3,364			43,386	(2,500)	40,886
Corporate Services										
Unified Communications System								1,423		1,423
Board Election									10,000	10,000
Capitalised Salaries								150,000		150,000
Contingency								32,500		32,500
Accrual Release								(84,335)		(84,335)
National Park Partnership Plan		10,000			10,000				(10,000)	(10,000)
Total		10,000			10,000			99,588		99,588
Project Total	964,964	400,350			1,365,314		3,000	5,509	(23,095)	(17,586)
Net Project Income / (Expenditure)										(1,362,314)